



SOUTH DAKOTA DEPARTMENT OF THE MILITARY

FY 2016 Budget Hearing
February 18, 2015



Agenda

- **Our Constitutional Authorities**
- **Major Agency Goals & Objectives**
- **SDNG Metrics**
- **Budget Overview**
- **AGO Budget**
- **Army Guard Budget**
- **Air Guard Budget**



**SD Air National Guard F-16s
lined up on the ramp in Sioux Falls**

America's Defense:

What the Founding Fathers Had In Mind

Build an Army When You Need It

“To raise and support Armies....to provide and maintain a Navy”

--The War Power and Military Establishment Clauses - Article I, Section 8, Clauses 12-13, United States Constitution

Maintain a Strong National Guard When You Don't

“To provide for calling forth the Militia to execute the Laws of the Union, suppress insurrections and repel invasions”

--The Militia Clauses- Article I, Section 8, Clause 15, United States Constitution

“The militia, long a staple of republican thought, loomed large in the deliberations of the Framers, many of whom were troubled by the prospect of a standing army in times of peace. For the Founders, a militia, composed of a “people numerous and armed,” was the ultimate guardian of liberty.”

--Mackubin Owens, Professor of National Security Affairs, United States Naval War College



A Dual-Mission Force

The National Guard has two distinct missions – one acting as a reserve to the active forces in time of war, and the other responding in the homeland to domestic emergencies. When future planning decisions about our force are made, BOTH have to be considered.

Title 10 Mission

- The President of the United States can call up the National Guard to participate in federal missions.
- The National Guard is a partner with the Active Components and the Reserves in fulfilling the country's military needs.
- Guard units integrate into the Active Components, bolstering crucial combat, combat support, combat service support, peacekeeping and humanitarian relief missions

Title 32 Mission

- Even in peace time, the Guard still has an important job at home.
- In each state, the Governor, through the State Adjutant General, commands the state Guard forces.
- The Governor can call the National Guard into action during local or statewide emergencies – such as hurricanes, floods, drought and civil disturbances – and can activate them for counter-drug and airport and border security missions.

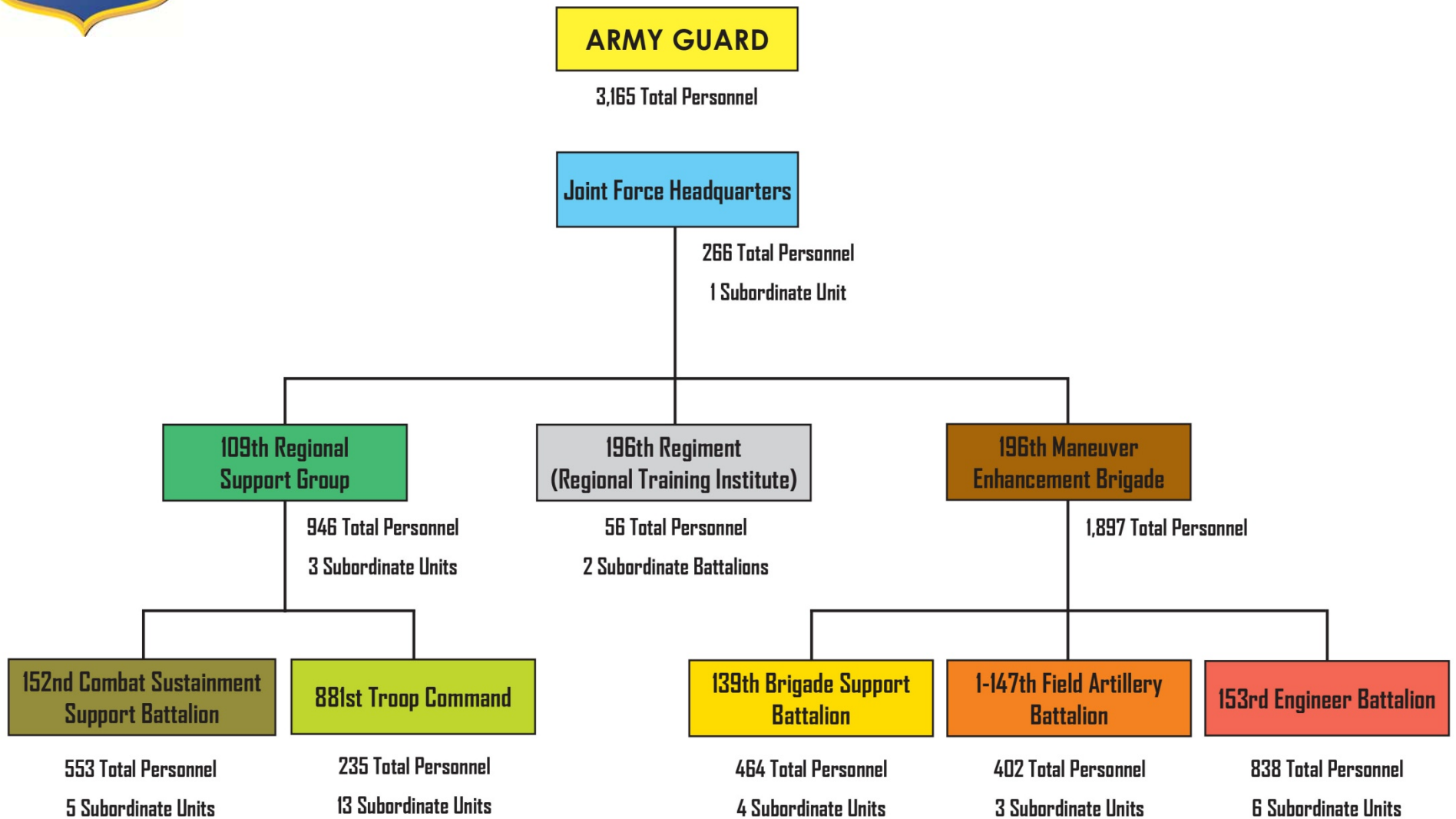
Top 10 Essential Homeland Defense Capabilities

The National Guard must be able to support the Governors' requirements on an immediate basis, and respond with the right capabilities, to the right location, at the right time. To meet these requirements, the National Guard established the following list of 10 essential capabilities each State, Territory, and the District of Columbia must maintain at all times.

- 1. Aviation**
- 2. Engineering**
- 3. Civil Support Teams**
- 4. Security**
- 5. Medical**
- 6. Transportation**
- 7. Maintenance**
- 8. Logistics**
- 9. Joint Force Headquarters (C4ISR, RSOI)**
- 10. Communications**



SD Army National Guard





SD Air National Guard

AIR GUARD

1,060 Total Personnel

Headquarters-SDANG

26 Total Personnel

114th Fighter Wing

1,034 Total Personnel

114th Maintenance Group

470 Total Personnel

3 Subordinate Squadrons

114th Mission Support Group

462 Total Personnel

5 Subordinate Squadrons

114th Operations Group

77 Total Personnel

2 Subordinate Squadrons

114th Medical Group

51 Total Personnel



South Dakota National Guard

Mission

The South Dakota National Guard will provide ready forces to support global and domestic requirements under the direction of civil authority.



South Dakota National Guard

Vision

**The most professional,
competent and reliable state
National Guard organization in
the United States of America.**



South Dakota National Guard

Values

**Loyalty, Duty, Respect,
Selfless Service, Honor,
Integrity, Personal Courage &
Excellence in All We Do**

SOUTH DAKOTA NATIONAL GUARD STRATEGY MAP 2014-2018

MISSION: The SDNG will provide ready forces to support global and domestic requirements under the direction of civil authority.

VISION: The SDNG will be the most professional, competent, and reliable National Guard organization in the United States.

VALUES: Loyalty, Duty, Respect, Selfless Service, Honor, Integrity, Personal Courage, and Excellence in All We Do

SDNG CORE COMPETENCY:

Military Readiness

SDNG WORK SYSTEMS:

Military Operations

Unit Readiness

Readiness Support

SDNG WORK PROCESSES:

Operate

Man the Force

Equip the Force

Train the Force

Resource the Force

STRATEGIC GOALS

1. Improve service member and Family care

PROFESSIONAL

2. Increase readiness

COMPETENT

3. Increase relevancy

RELIABLE

4. Develop leaders and manage careers

Strategic Objectives

2014-2015 Short-Term

2016-2017 Mid-Term

2018 Long-Term

OBJ 1.1: Employment rate of 98.5% for members of the SDNG by SEPT 2016 (J1)

OBJ 1.2: 95% of SDNG meet fitness standards by SEPT 2015 (Army) and SEPT 2018 Air (J3)

OBJ 1.3: One MRT assigned to each company/battery by SEPT 2016 (J1)

OBJ 1.4: One RTA assigned to each platoon –sized element by SEPT 2018 (J1)

OBJ 1.5: One trained ACI-SI individual per squad/section by SEPT 2016 (J1)

OBJ 1.6: 93% of units have trained FSG lead volunteers by SEPT 2016 (Army) Increase/maintain support to FVG (Air) (J1)

OBJ 1.7: All companies/batteries have a trained UVA by SEPT 2016 (J1)

OBJ 2.1: Meet personnel end-strength annually (G1 and A1)

OBJ 2.2: Increase medical readiness to at or above 90% by 2016 (G1)

OBJ 2.3: Meet all ARFORGEN aim-points annually (G3)

OBJ 2.4: Meet SDANG SORTS readiness rate annually (114th FW CMDR)

OBJ 2.5: 50% of all eligible units endorsed for the Superior Unit Award by SEPT 2016 (G3)

OBJ 2.6: DMOSQ rate of 97% by SEPT 2017 (G3)

OBJ 2.7: Retention rate 80% SDARNG and 90% SDANG by SEPT 2015 (G1 and A1)

OBJ 3.1: Secure a follow-on fighter mission (SDANG) by SEPT 2018 (ATAG Air)

OBJ 3.2: Increase IRT projects 20% by SEPT 2016 (J3)

OBJ 3.3: 80% of MSCA “Essential 10” scenarios for the Golden Coyote exercise by 2017 (J3)

OBJ 3.4: Every company/battery/identified squadron participates in an externally evaluated exercise by SEPT 2018 (J3)

OBJ 3.5: Secure a second country partnership by SEPT 2017 (J5)

OBJ 4.1: 75% PME completion for NCOs and 70% for officers by individual promotion eligibility date by SEPT 2018 (J3)

OBJ 4.2: 95% career plans completed annually (G1)

OBJ 4.3: 25 SDNG members conduct a minimum of 6-month Title-10 tour within a CCMD by SEPT 2018 (J3)

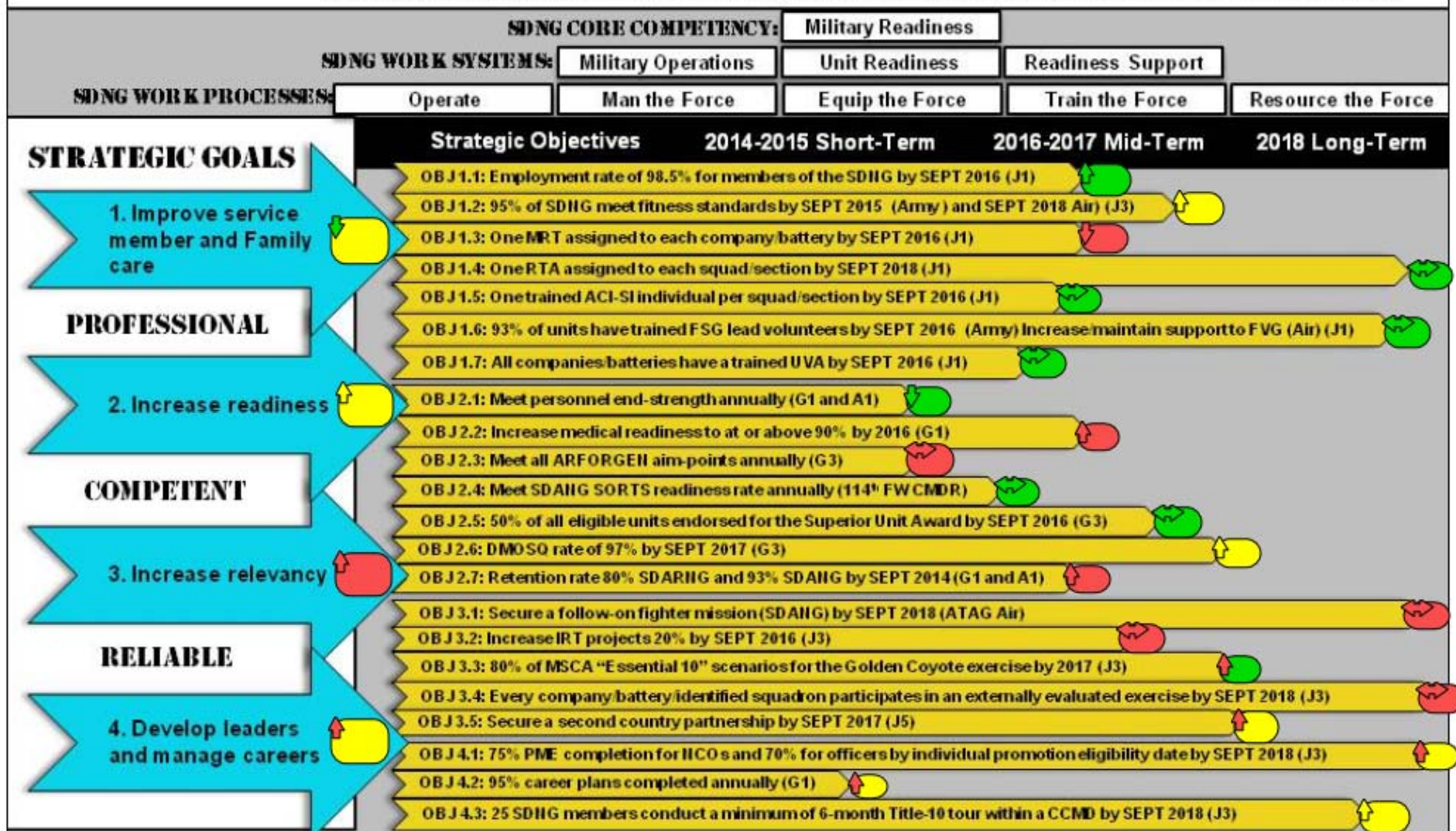
TAG PRIORITIES: Caring for our service members and Families, maintaining high-level readiness, remaining relevant, embracing diversity, enhancing communications, supporting our State Partnership Program, developing leaders, ensuring safety, and enhancing the joint staff

SOUTH DAKOTA NATIONAL GUARD STRATEGY MAP 2014-2018

MISSION: The SDNG will provide ready forces to support global and domestic requirements under the direction of civil authority.

VISION: The SDNG will be the most professional, competent, and reliable National Guard organization in the United States.

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South Dakota National Guard Strategic Plan TY14-18 Dashboard

Mission: The South Dakota National Guard provides ready forces to support global and domestic requirements under the direction of civil authority.

Vision: The South Dakota National Gaurd will be the most professional, competent, and reliable National Guard organization in the United States of America.

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Goal 1: Improve service member and Family care
SDNG STRAT PLAN FY14-18
Score: 6.63



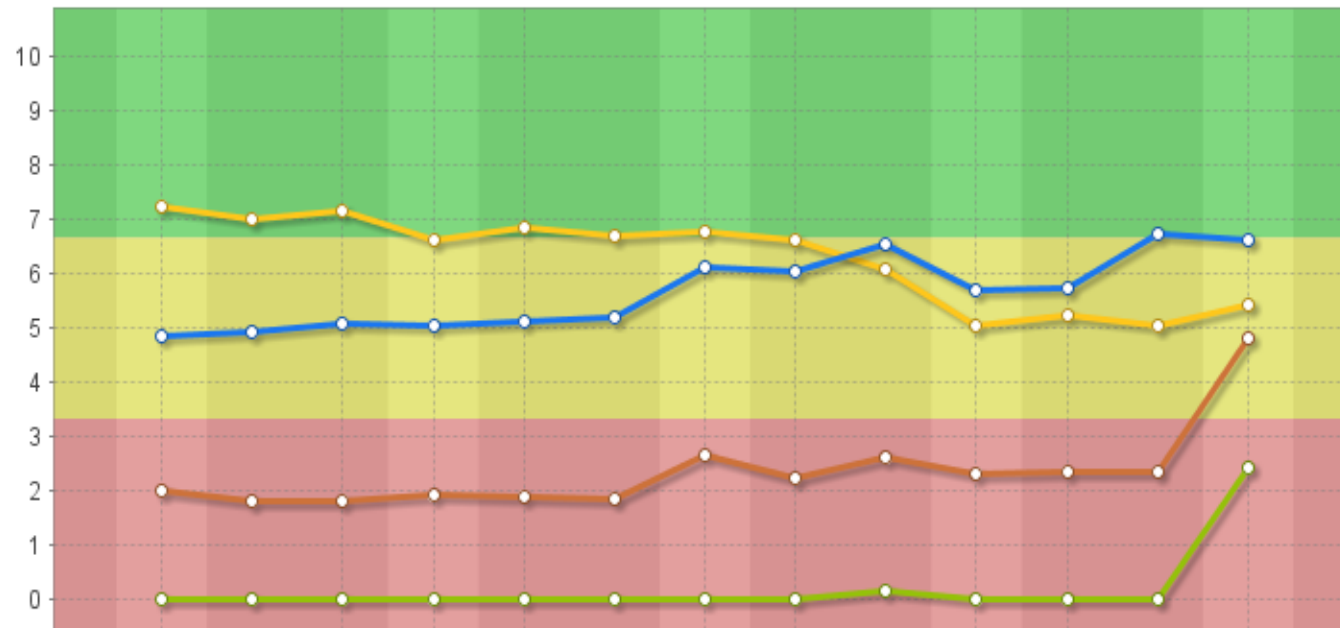
Goal 2: Increase readiness
SDNG STRAT PLAN FY14-18
Score: 5.42



Goal 3: Increase relevancy to customers
SDNG STRAT PLAN FY14-18
Score: 2.42



Goal 4: Develop leaders and manage careers
SDNG STRAT PLAN FY14-18
Score: 4.82



Series Color	Hierarchy Node	Organization Node	Series
Blue	Goal 1: Improve service member and Family care	SDNG STRAT PLAN FY14-18	Score
Orange	Goal 2: Increase readiness	SDNG STRAT PLAN FY14-18	Score
Green	Goal 3: Increase relevancy to customers	SDNG STRAT PLAN FY14-18	Score
Red	Goal 4: Develop leaders and manage careers	SDNG STRAT PLAN FY14-18	Score

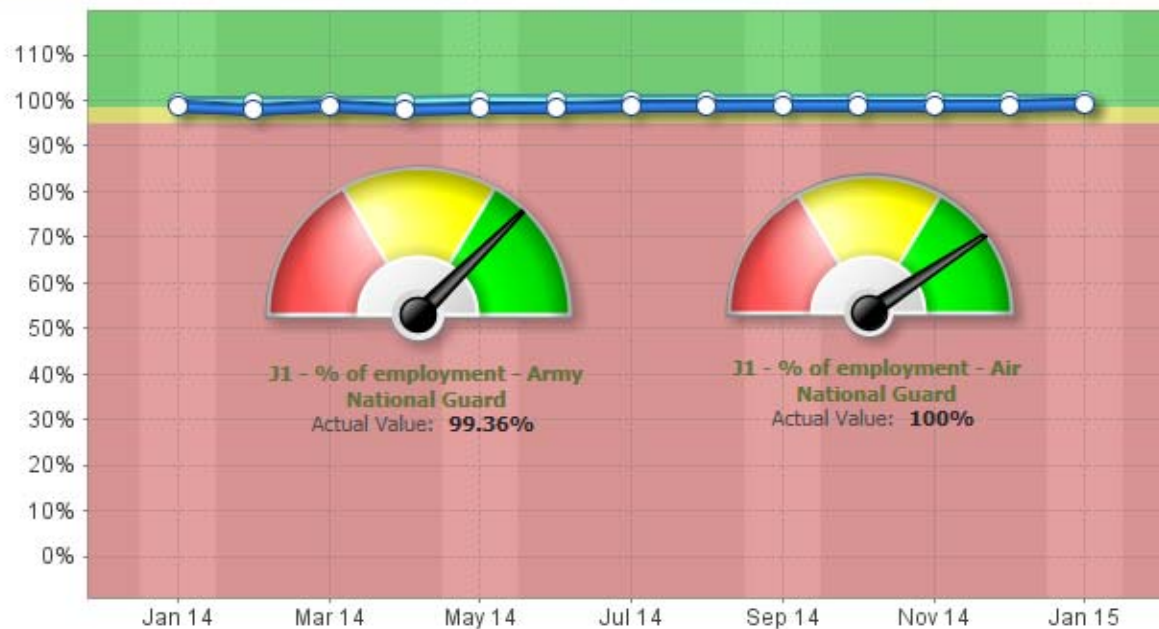
OBJ 1.1 - Increase Employment Rate

ness



SDNG Employment STRAT OBJ 1.1

Objective 1.1 (MTO): Increase the employment rate for members of the SDNG



Comments - J1 - % of employment - Army National Guard

[New Comment](#)

There are no comments.

[New Comment](#)

Comments - J1 - % of employment - Air National Guard

[New Comment](#)

There are no comments.

[New Comment](#)

Series Color	Hierarchy Node	January 2014	February 2014	March 2014	April 2014	May 2014	June 2014	July 2014	August 2014	September 2014	October 2014	November 2014	December 2014	January 2015
	J1 - % of employment - Army National Guard	98.58%	97.92%	98.7%	97.93%	98.23%	98.41%	98.66%	98.76%	98.89%	98.89%	98.89%	98.94%	99.36%
	J1 - % of employment - Air National Guard	99.41%	99.42%	99.52%	99.51%	100%	99.9%	99.9%	99.9%	100%	100%	100%	99.9%	100%



National ARNG Unit Rankings

Unit Assessment Tool

Unit	TY 2014 Ranking	Unit Count	Unit Desc
1978th	1	48	CONTINGENCY CONTRACTING TEAMS
211th	1	14	SAPPER COMPANY (RECAP)
740th	1	31	TRANS MDM TRK CO (CGO) (EAB LINEHAUL)
235th	1	18	MP GUARD CO
842d	1	45	HORIZONTAL CONSTRUCTION CO (RECAP)
927th	1	22	SURVEY & DESIGN TM
147th	1	2	FIRES BATTALION, MLRS (FIRES BDE)
200th	1	11	MULTIROLE BRIDGE COMPANY
1742d	2	31	TRANS MDM TRK CO (CGO) (EAB LINEHAUL)
FSC/147th	2	2	FWD SUPPORT CO, MLRS (2X8), (FIRES BDE
RSG	3	5	HHD, REGIONAL SUPPORT GROUP
139th	3	16	BSB MANEUVER ENHANCEMENT BDE (BSB MEB)
196th MEB	3	16	HHC, MANEUVER ENHANCEMENT BDE (MEB)
216th FF	3	7	ENGR FFTG TM - FFTG HQ
730th	6	37	MEDICAL COMPANY (AREA SPT)
155th	4	42	VERTICAL CONSTRUCTION CO (RECAP)
153rd	9	45	ENGINEER BATTALION
115th	5	26	BRIGADE SIGNAL COMPANY (MEB CAB SB)
CSSB	13	38	HHC, COMBAT SUSTAINMENT SUPPORT BN
129th	9	25	MOBILE PUBLIC AFF DET
147th Band	12	42	ARMY BAND (SMALL) (RECAP)
451st FF	28	39	ENGR FFTG TM - FIRE TRUCK



Department of the Military

FY 2016 Department Budget Request

	<u>2015 Budget</u>	<u>2016 Request</u>	<u>Change</u>
General Funds	3,759,621	4,014,748	255,127
Federal Funds *	18,112,631	19,109,162	996,531
Other Funds	28,602	28,602	0
Totals	21,900,854	23,152,512	1,251,658
FTE	104.4	104.4	0

* **Does not include military pay & allowances, flight operations & maintenance.**
- The total economic impact of the SD National Guard exceeds \$186 million per year.



South Dakota National Guard

ANNUAL ECONOMIC IMPACT

Federal Investment *(2014 Federal Fiscal Year)*

Army National Guard

\$ 115,321,875

Air National Guard

\$ 67,799,544

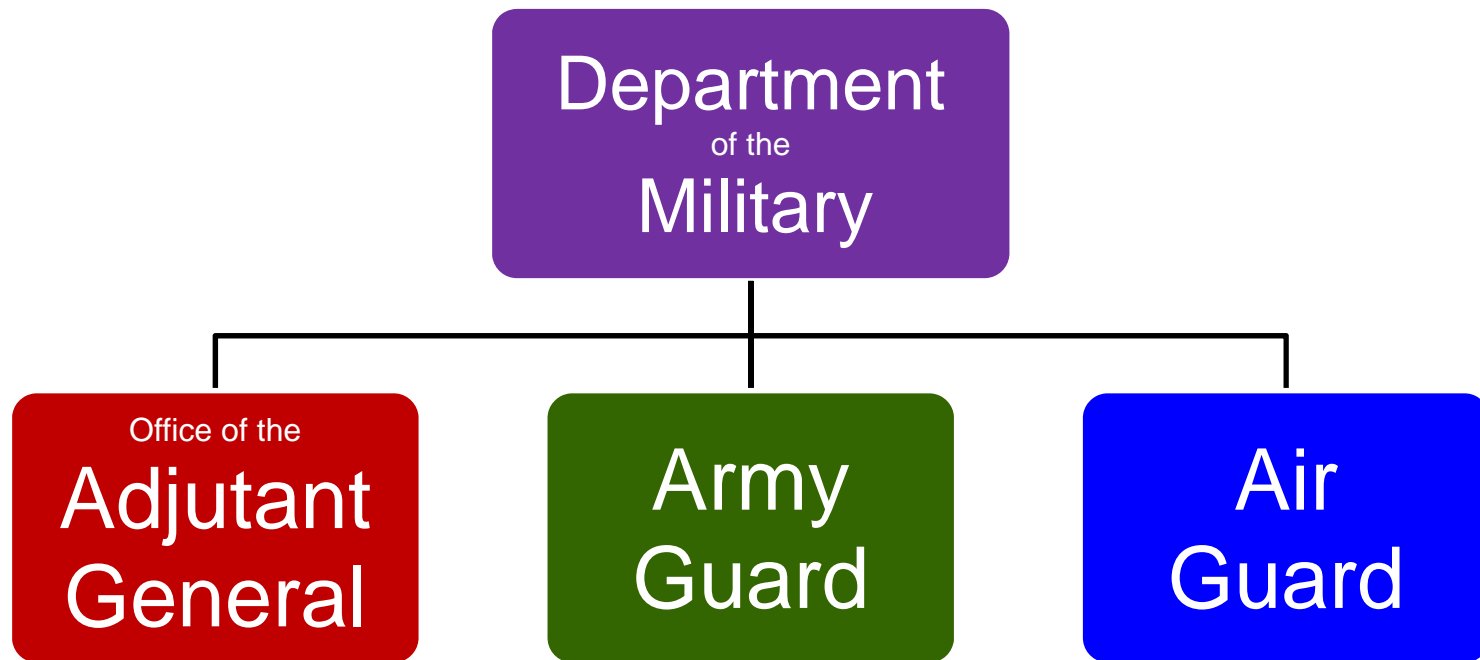
State Investment *(FY2014 Expenditures)*

\$ 2,977,634

Total Annual Economic Impact \$ 186,099,053



Budget Divisions





SDNG Joint Force Headquarters



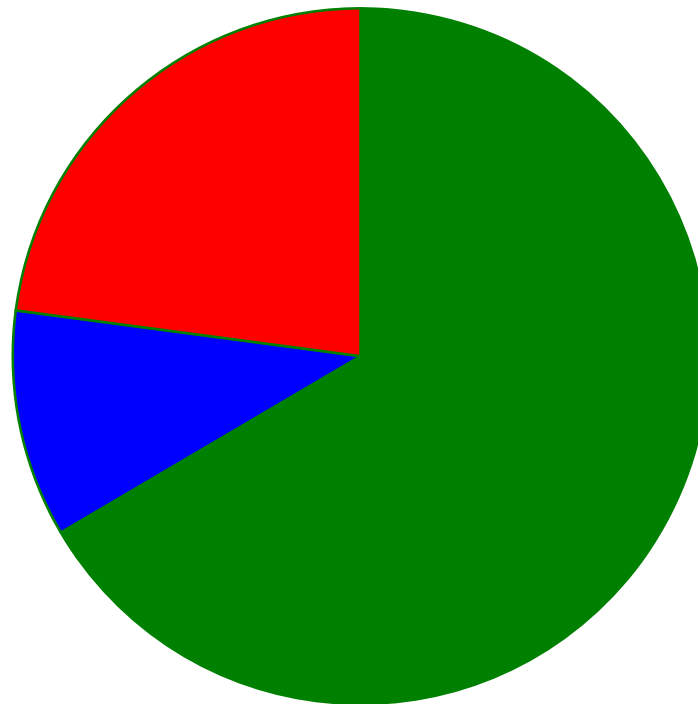
2823 West Main Street, Rapid City, SD



FY2016 Budget Requested General Funds \$ 4,014,748

**Office of the
Adjutant General
\$ 919,493**

**Air Guard
\$424,178**



**Army
Guard
\$2,671,077**



Department of the Military

Adjutant General's Office

2015 Budget 2016 Request Change

General Funds	919,493	919,493	-0-
Federal Funds	10,306	10,306	-0-
Other Funds	28,544	28,544	-0-
Totals	958,343	958,343	-0-
 FTE	 5.3	 5.3	 -0-

Army National Guard





South Dakota Army National Guard

Army National Guard Budget

	2015 Budget	2016 Request	Change
General Funds	2,424,780	2,671,077	246,297
Federal Funds	12,839,125	13,809,167	970,042
Other Funds	58	58	0
Totals	15,263,963	16,480,302	1,216,339
FTE	52.1	52.1	0



South Dakota Army National Guard

Personnel Statistics

- **Our authorized strength is 3,017 Soldiers.**
 - 361 Officers, 112 Warrant Officers, 2,544 Enlisted
- **Our FY 2015 strength mission goal is 3,165 Soldiers.**
- **Full-time federal employees: 608 (AGR and Tech)**
- **State employees: 52.1 FTE**



South Dakota Army National Guard

South Dakota's Aging Armories

<u>Location</u>	<u>Year Built</u>	<u>Current Age</u>
Aberdeen	1964	51 years old
Belle Fourche	1954	61 years old
Brookings	1976	39 years old
Chamberlain	1958	57 years old
DeSmet	1994	21 years old
Ellsworth AFB	2008	7 years old
Flandreau	1984	31 years old
Huron	1956	59 years old



South Dakota Army National Guard

South Dakota's Aging Armories

<u>Location</u>	<u>Year Built</u>	<u>Current Age</u>
Madison	1960	55 years old
Milbank	1974	41 years old
Mitchell	1959	56 years old
Mobridge	2007	8 years old
Parkston	1978	37 years old
Pierre	1975	40 years old
Rapid City (<i>Range Road</i>)	1964	51 years old
Rapid City (<i>Duke Corning</i>)	1990	25 years old



South Dakota Army National Guard

South Dakota's Aging Armories

<u>Location</u>	<u>Year Built</u>	<u>Current Age</u>
Rapid City <i>(RC Airport)</i>	1980	35 years old
Sioux Falls	1992	23 years old
Spearfish	2002	13 years old
Sturgis	1979	36 years old
Vermillion	1989	26 years old
Wagner	1963	52 years old
Watertown	2013	2 years old
Yankton	1976	39 years old



South Dakota Army National Guard

Armories and Locations



24 Armories in 22 Communities



State Headquarters



ARNG MACOM/BN
Headquarters



Unit Locations



South Dakota Army National Guard

Major Military Construction Projects Funded by the Federal Government

FY 2011 – Watertown Readiness Center - \$25 million

FY 2012 – None

FY 2013 – None

FY 2014 – None

FY 2015 – None

FY 2016 – None

FY 2017 – None

FY 2018 – None

FY 2019 – None

The release of the FY 2020 project list is expected in the spring.



South Dakota Army National Guard

Sustainment Project Increase

Authorizing \$151,055 in general funds will bring us \$604,221 in new federal funds.

- **Replace Drill Floor – Range Road Armory**
- **Tuck Point Walls – Sioux Falls Armory**



South Dakota Army National Guard

Modernization Projects

Authorizing \$50,352 in general funds will bring us \$201,407 in new federal funds.

- **Renovate Latrine – Rapid City Airport Complex Armory**
- **Renovate Latrine – Range Road Armory**
- **Construct POV Parking – Spearfish Armory**



South Dakota Army National Guard

Energy Projects

Authorizing \$8,392 in general funds will bring us \$33,569 in new federal funds.

- **Install Direct Digital Controls and Variable Frequency Drive in the Brookings Armory**



South Dakota Army National Guard

Current Deployments

- **We have no individuals or units deployed overseas.**
- **We have 4 personnel and 1 aircraft deployed on the Southwest Border Mission.**





South Dakota Army National Guard

Future Deployments

155th Engineer CO	Kuwait	AUG 2015	162 PAX
196th MEB (-)	Kuwait	FEB 2016	39 PAX





South Dakota Army National Guard

Future Challenges

- **Budget constraints & forces structure cuts**
- **Armory modernization** *(funding of MILCON projects)*
- **Continued service as an operational force vs. a strategic reserve**
- **Recruiting & retention**
- **Striving for excellence**



Air National Guard





SD Air National Guard

Air National Guard Budget

	2015 Budget	2016 Request	Change
General Funds	415,348	424,178	8,830
Federal Funds	5,263,200	5,289,689	26,489
Other Funds	0	0	-0-
Totals	5,678,548	5,713,867	35,319
FTE	47.0	47.0	-0-



SD Air National Guard

Personnel Statistics

- **Authorized Personnel Strength** **1,036**
 - 112 officers & 924 enlisted personnel
- **Current Assigned Strength** **1,032**
- **Federal Employees** **332**
 - 253 federal technicians & 79 AGRs
- **State Employees** **47.0**
 - Environmental Management 1.0
 - Fire Protection Support 30.0
 - Operations & Maintenance 16.0



SD Air National Guard

Military Construction
100% Federally Funded

Current Projects

- Remodel Medical Clinic (1.2M)
- Base-wide Energy Upgrades (0.9M)

Potential Future Projects

- Aircraft Maintenance Shops (12.8M)
- Hangar 40 Remodel (4.5M)
- Administration/Wing HQ Remodel (3.5M)
- Fire Station Addition (1.5M)
- Taxiway Charlie concrete repair (0.5M)



SD Air National Guard

Future Deployments

- **Aviation package scheduled to deploy to PACOM for 120 days in the Spring of 2015.**
- **Individual Airmen will continue to deploy to various locations on a voluntary basis.**





SD Air National Guard

Challenges Ahead

- **Future federal budget constraints**
- **Identifying a permanent alert mission**
- **Transitioning to the next generation of fighter aircraft**





Department of the Military

QUESTIONS?